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Impact assessment of FY 2020-2021 CSR grant

Bank of America N.A., India Branches

November 2023

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Overview of the assessment by Deloitte

Objective of the assessment

In compliance with the robust governance protocols that govern the decision making and management of CSR at Bank of America National Association, India Branches, Deloitte was tasked with conducting impact assessments of projects funded from the CSR grant for FY 2020-21.

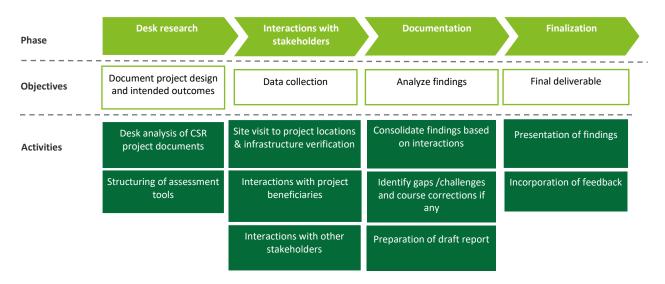
The assessment was conducted using a mixed research design. The data for the impact assessment was collected using customized data collection tools through document review, and key stakeholder and beneficiary interactions (on a sample basis). The primary data was collected through an optimal mix of field visits and surveys. The data collection was followed by a phase of analysis and documentation of observations and findings.

Approach and methodology

The evaluation exercise assessed the impact of these projects in line with the Organisation for Economic Co-operation and Development's (OECD) Development Assistance Committee (DAC) principles (2019):

- 1. **Desk review and secondary research** Preliminary project documents were studied. This includes review of project documents such as project proposal, budget, quarterly progress reports, monitoring reports, project MIS, etc.
- 2. **Stakeholder mapping** Initial calls with implementing partners to identify the primary and secondary stakeholders for the project were held
- 3. **Sampling plan** A sample was selected across different types of stakeholders to base the results of this study. This sample was covered through research tools like Focus Group Discussions (FGD), Key Informant Interviews (KII), observations, surveys, knowledge checks, infrastructure checklists, etc. For this study, Deloitte has employed various sampling techniques to select sample stakeholders.

The programmatic review and impact assessment of the CSR initiatives was then executed in a phased manner. The four main phases are outlined below:



Findings from the impact assessment are presented in the following section. Detailed impact reports for individual projects are available for management consumption.

Findings from the impact assessment

Grant amount	Project period Project location				
INR 6.5 cr.	April 2021 - March 2022 Jharkhand, Odisha				
Project overview		economic institutions		men farmers through renewable e	nergy access &
SDG alignment	1 ^{NO} ₽verty ₩₩₩₩₩₩	5 cetuer 7 afterbase and clamber 8 eco Image: Constraint of the second	ENT WORK AND NOMIC GROWTH	11 SIGTAMARE CITES 13 CLIMATE	
Methodology	 (DAC) pr Window used for Primary A representation 	inciples used for the assess Energy Performance (WEP) I developing KPIs as per the p and secondary stakeholders sentative sample was selec us to base the results of this	nent Energy Transition Indi project and used as th of the project were n cted across different	ent's (OECD) Development Assistar cators and UNDP's Results Based Fr e basis for the programmatic revie napped and covered across project t types of stakeholders using var	amework were w locations
		Stakeholders		Tools used	
	Primary Secondary	Solar Lift Irrigation (SLI) be Solar Microgrid (SMG) ben Farmer Producer Organisa PRADAN team	eficiaries	Focus Group Discussion (FGD), Key Informat Interviews (KII), Infrastructure checklist, Document verification	
	Secondary	Technical partners			
Impact created	 4/4 (100%) FPOs supported, collectivised 6,881/3,000 (229%) women farmers 52/51 (102%) villages reached Solar Micro Grids (SMGs) Provided electricity in 3 villages through solar microgrids with 18kW capacity, to a total of 65 households and community structures including schools, Anganwadis, etc. 100% of the SMGs are used by the villager's post-installation. The access to energy has encouraged families to buy a mixer-grinder, solar irrigation pumps & a flour mill to ease their chores and earn additional incomes The financial contribution, for community buy-in, was mutually agreed to be INR 1,000 per family All the uses of electricity at the household level are being met in ~INR 140-160 a month, through 2 units of energy, leading to massive cost savings An additional 2-3 hours of time has been unlocked in the day through access to electricity leading to more productive time for children to study even after sunset, increased efficiency in the kitchen, etc. leading to reduction in time poverty Increased mobility for people in the villages due to streetlights being installed. Beneficiaries reported a reduction in incidents of wild animals entering the villages. The Lalmati Solar Samiti of 4 women & 3 men meet on the 5th of every month. Led by women, the committee has maintained detailed accounts of the bill amounts per household per week in a format provided by PRADAN. 				
	 905 acre ~INR 80, 9,288 we Addition 	ners reached through SLI inst s of land irrigated with 12 m 000 average increase in inco omen supported through tra al crop cycle (and resulting	onths water access; 4 ome for an average of ining programs throu income) due to wate	along with lift irrigation committe 4,200 metric ton production in 2 cr 2-3 acres farm size per year Igh SLIs, SMGs, and FPOs er accessibility. With the SLI, the f arif crop. wheat/mustard/sesame/b	op seasons armers started

PRADAN (Professional Assistance for Development Action)

Additional crop cycle (and resulting income) due to water accessibility. With the SLI, the farmers started growing crops for 3 seasons in a year – with paddy as a kharif crop, wheat/mustard/sesame/barley as a rabbi crop, and watermelon, bottle gourd, tomatoes, cucumbers as an early kharif crop.

- Sufficient irrigation throughout the cropping season has improved the quality & quantity of the resulting yield.
- Previously non-arable land used to grow fruits and vegetables for self-consumption, therefore leading to better dietary diversity and savings

Farmers Producers Organization (FPO)

- **4** FPOs supported and benefiting **8,000** farmers across Jharkhand with collective farming across **2,957 acres** of land **(6,811 women farmers collectivised)**
- 4,495 Metric Ton (MT) of production across 4 FPOs& 910 MT was saleable produce sold through FPO; INR
 4.5 Cr. total turnover made by the FPOs with a profit of INR 28L
- Average additional earning of INR 15,643 per farmer (excluding summer income), & 536 local people employed in the FPOs
- Access to good quality seeds, fertilisers, and medicines at farmers' doorstep for 6881 farmers
- 313 knowledge dissemination sessions for best practices in farming
- Torpa FPO selected under Central Government scheme of promotion FPOs providing several benefits
- Through a separate state-level fund, the Jharkhand State government has provided Torpa FPO with 16 acres of land to build a model FPO
- Collectivization of farmers and support through the process leads to **income maximization and unlocking** funds through government schemes for farmer members
- The 4 FPOs are women farmer **FPOs that empower and enable the women** to come together to discuss, plan, co-ordinate, and execute, which gives them a platform to learn, hone, and develop new skills.



Deloitte interaction with farmers



SLI committee, Navatoli village

Grant amount	Project period	Project location		
INR 3 cr.	April 2021 - March 2022	Pudukkottai, Tamil Nadu		
Project overview	BANA's one year CSR grant to Gramalaya aimed to promote smart toilets at the household level in the rura areas of Pudukkottai for 825 families and create awareness on toilet usage and hygiene habits, menstrua hygiene management and nutrition (MHMN), and to promote reusable menstrual cloth pads.			
SDG alignment	3 GOOD HEALTH AND WELL BEING	5 CEDIER CARDAN WATER ADDAMINATION CONTRACTOR CARDAN WATER ADDAMINATION CONTRACTOR ADDAMINATION ADDAMINATI		

Gramalaya | Comprehensive WASHMAN Intervention (Phase II)

Impact assessment of FY 2020-2021 CSR grant

Methodology	(DAC) pr	tion for Economic Co-operation and Developmer inciples used for the assessment				
		on bit of Results based in an even of a company find as per the project and used as the basis				
		rogrammatic review				
		and secondary stakeholders of the project were r				
	- A representative sample was selected across different types of stakeholders using various sampling					
	techniqu	ies to base the results of this study Stakeholders	Tools used			
	During a mi					
	Primary	Individual Household Toilet beneficiaries Beneficiaries of MHMN sessions	Focus Group Discussion (FGD), Key Informat Interview (KII),			
		Beneficiaries of sanitation awareness activities	Knowledge, Attitude Practice (KAP) survey,			
		Masons	Training observation,			
		WASHMAN volunteers	Infrastructure checklist,			
	Secondary	Gramalaya team	Document verification			
		Technical officers				
		Block Coordinators				
		Panchayat members				
Achievement against targ		25 (100%) household toilets constructed 00 (128%) women and adolescent girls participati	ng in WASHMAN Committees			
(achieved/target)	•	00 individuals covered through awareness activit				
mpact created		WASHMAN (Water, Sanitation, Hygiene, Menstr				
	• 642 W/	ASHMAN volunteers spread awareness on WASH	IMAN practices resulting in improved hygien			
		es, water, kitchen, and waste management acros				
	• 163 tea	achers and 15,000+ students trained on hygien	e and nutrition practices. 8-step handwashin			
	routine followed by community post Gramalaya training.					
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Menstrual Hygiene Management & Nutrition (MHMN):

- **90%** of samples admitted to being highly comfortable in discussing menstruation at home. Prior to Gramalaya sessions, menstruation was a highly stigmatised topic within the community.
- During interactions it was reported that villagers have stopped stigmatizing menstruating women by not letting them enter the kitchen or go outside the household during menstruation, enabling them to pursue regular employment and school without continued absences.
- Male population included in MHMN sessions leading to reduced stigma and taboo in the community.
- **82%** of the survey respondents included iron-rich foods during their menstrual cycle and majority of them were aware of home remedies for period pain and cramps post Gramalaya's intervention.
- 88% of the survey respondents preferred using Giocare pads over commercial pads due to less itching and rashes, and comfort for long wear. They also found it easy to clean and reuse. During interactions, knowledge of environmental consequences was also a notably reason for the women switching to Giocare pads.
- The intervention has contributed to savings and income of the beneficiaries:
 - Women and adolescent girls reported a saving of ~INR 1,200/- on average annually by switching from commercial pads to Giocare pads and by attending Gramalaya health awareness sessions instead of having to schedule paid consultations with doctors.
 - **INR 2,250/-** of average additional annual income for WASHMAN volunteers through commissions on selling Giocare pads.



Sessions on menstrual health and hygiene at Pudukkottai

Pictures from the field

Toilet beneficiary, Kunnakurumbi village

Vatsalya | ADARSH (Addressing Adolescents' Rights to Sanitation and Hygiene)

Grant amount	Project period	Project location	
INR 1.36 cr.	April 2021 - March 2022	Lucknow, Uttar Pradesh	
Project overview	BANA's one year CSR grant to Vatsalya aimed to enable them to address adolescents' rights to sanitation a hygiene (ADARSH) by improving water, sanitation, and menstrual hygiene facilities, conducting NCD screen in community and generating awareness in schools and communities to attain positive outcomes in heal gender, dignity, and the environment.		
SDG alignment	3 GOOD HEALTH AND WELL BEING 	EDNORR 6 CILIAN WATER Image: Static	
Methodology	 Organisation for Economic Co-operation and Development's (OECD) Development Assistance Committee (DAC) principles used for the assessment UNDP's Results Based Framework was used for developing KPIs as per the project and used as the basis for the programmatic review Primary and secondary stakeholders of the project were mapped and covered across project locations 		

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A representative sample was selected across different types of stakeholders using various sampling techniques to base the results of this study

		Stakeholders	Tools used		
	Primary	Individual Household Toilet beneficiaries Students (including WASH brigade) Beneficiaries of NCD screening Adolescent girls (including Saheli groups)	Focus Group Discussion (FGD), Key Informat Interview (KII), Knowledge, Attitude Practice (KAP) survey, Infrastructure checklist,		
	Secondary	Vatsalya team School staff Panchayat members Health and Wellness Centre staff Community Health Officers and ASHA worke	Document verification		
Achievement against target (achieved/target)	 226/226 389/275 80/80 (1 		ed for IHHT construction		
Impact created	 Individual Household Toilet (IHHT) provision: 550 Individual Household Toilets constructed, which has reduced time poverty and incidence of diseases within the community, while increasing safety and privacy. Beneficiaries reported at least an hour saved each day. 69% of survey respondents reported that incidences of people facing violence, injury, and sexual offences has reduced. During the field visit, it was observed that the toilets constructed under the project were well-constructed and maintained by the beneficiaries. The construction did not show any visible contamination of the soil, groundwater, or surface water. 				
	 Facing a severe lack of education around the disadvantages of open defecation and the benefits of toilet usage, Vatsalya utilised community meetings, wall paintings, pamphlets, and brochures for generating awareness in the intervention villages. Menstrual Hygiene Management & Nutrition (MHMN): 				
	 9,917 adolescent girls received education and adopting better Menstrual Health Management (MHM) practices 60 Saheli Groups created with 1,300 members helping adolescent girls improve confidence and increase 				
	 mobility 93% of adolescent girls that attended the awareness sessions found them to be very informative. Girls reported increased confidence in discussing menstruation within their homes and with peers. In the survey, 83% respondents could name more than 3 Iron rich foods and all respondents consumed Iron rich foods during menstruation. Over 90% of respondents tracked their menstruation dates. The number of respondents who missed school due to periods dropped from 45 to 4 after Vatsalya's awareness sessions 				
	 Sanitat 23,772 hand-v enrolm toilet. WASH sanitat owners 	vashing stations, incinerators, etc. leading to in nents of girl students. One school had a PWD s Brigades created in 80 schools have played ion and hygiene practices. The Brigades' ac	ellness Centres functional sanitation infrastructure such as toilets, mprovement in student attendance and enhanced student and was provided with a disability-friendly a significant role in educating children on good tivities have created a sense of responsibility & rotation of duties and has fostered a culture of		

NCD Screening

- Awareness workshops conducted in each of the 6 intervention blocks to educate the community on different types of NCDs, their symptoms and preventive measures. This was done in collaboration with the CHOs, ASHA workers and the Saheli groups.
- **30** Health Camps conducted with **2,098** individuals screened for NCDs helping people in the **early diagnoses** of health conditions free of cost, giving them better chances to find early resolutions for these conditions and **adopting health promoting and disease preventing behaviors**
- More than **60%** of survey respondents learned about NCDs through Vatsalya. About **75%** of respondents got treatment by reaching out to CHCs, district hospitals and private practitioners in their area.
- These health camps made screening much more affordable for individuals and saved at least INR 6,000 per individual





Awareness sessions at schools

MHM session with a Saheli Group

Dasra | COVID Resilience Report and Capacity Building of CSOs

Grant amount	Project period		Project location		
INR 1.55 cr.	April 2021 - M	arch 2022	Jharkhand		
Project overview	1) Create a Co amplifying be among key in 2) Conduct ca	 BANA's one year CSR grant to Dasra aimed to: 1) Create a COVID Resilience Report in partnership with 4 NGOs to document adaptation measures, amplifying best practices, evidence, and beneficiary-led insights to enhance championship & collaboration among key influencers and decision makers 2) Conduct capacity building of Civil Society Organizations (CSOs) or Grassroots organizations and social leaders to equip them with tools and perspectives to strengthen their organizations and programs. 			
SDG alignment	3 GOOD HEALTH AND WELL-BEING	4 EDUCATION	PEACE JISTICE AND STRONG INSTITUTIONS		
Methodology	 Organisation for Economic Co-operation and Development's (OECD) Development Assistance (DAC) principles used for the assessment UNDP's Results Based Framework was used for developing KPIs as per the project and used a for the programmatic review Primary and secondary stakeholders of the project were mapped and covered across project lo A representative sample was selected across different types of stakeholders using variou techniques to base the results of this study 			ping KPIs as per the project and used as the basis e mapped and covered across project locations	
		Stakeholders	5	Tools used	
	Primary	· ·	of Grassroots Workshops of Social Leader Capacity Building	Focus Group Discussion (FGD), Key Informat Interview (KII),	
				Knowledge, Attitude Practice (KAP) survey, Document verification	

Achievement against target (achieved/target)	 3/3 (100%) modules completed, with participation of 28 partners under Dasra Social Impact Leadership- Alumni Engagement program 12/12 (100%) modules completed for 'Back the Frontlines' workshop
Impact created	 COVID Resilience Report Enabled cross-learning and improved documentation practices among NGOs by sharing report with 280+ organisations through Dasra Adolescents Collaboratives (DACs) Community of Practice NGO partners familiarised with tools and navigation of technology for documentation Report shared with 13+ funders through DACs philanthropic network 112 downloads of the report from the website Report shared by attendees from Quest Alliance event at State level in Jharkhand
	 Capacity Building of CSOs 193 people from 91 unique organisations participated in the grassroots organisation workshops. The grassroots level workshops had a gender composition of 46% female and 54% male participants. Resilience building was achieved among NGO/CSO leaders and among grassroots organisations Based on the feedback forms collected by Dasra, grassroots organisations found the sessions highly relevant to their organisations needs Participants found sessions on Compliance, Disability, and Health to be most relevant Participants reported learnings from Compliance, Resilience, and Health sessions to be the most actionable 28 people from 24 organisations participated in the social leaders' workshop. The social leaders' cohort consisted of 58% females and 42% male participants It covered three broad areas - Manage Self (Leader focus), Leadership Development (Organization/Team focus), and Systems Change (Sector focus). Harnessing the Power of Data, Tools for System Mapping, and Setting the Stage for Synergy were reported as the top 3 relevant sessions The top 3 actionable sessions as per respondents surveyed were Change Management in Leadership Transactions, Harnessing the Power of Data, and Setting the Stage for Synergy

Pictures from the field



A snapshot of the live training session

MINISTREAMING MENTAL HEALTH AL TEAM ORGANIZATION and COMMUNITY Lovel Nucle STIGMA - Boing Conceptual UNDERSTANDING MINISTREAMING MENTAL HEALTH AL OMMUNITY LEVEL UNDERSTANDING MINISTREAMING MENTAL SCHOOLS - CONCEPTUAL MINISTREAMING MENTAL HEALTH AL MINISTREAMING MENTAL HEALTH AL MINISTREAMING MENTAL MINISTREAMING MEN

Live art created during BTF sessions

Ummeed Child Development Center | Support for Ummeed's Clinical Activities

Grant amount	Project period	Project location
INR 1.36 cr.	April 2021 - March 2022	Mumbai, Maharashtra
Project overview	with Intellectual and Devel 1. Make evidence-k	t to Ummeed Child Development Center was to support clinical services for children lopmental Disabilities (IDD). The objectives were to: based, cross-functional, family-centered clinical care accessible indard of care provided through development, implementation, and dissemination f clinical care

		4 COLUCATION 10 INCRUDENCE 10 INCRUDENCE 10 INCRUDENCE 11 PARTMERSHIPS 10 INCRUDENCE 11 PARTMERSHIPS 10 INCRUDENCE 11 PARTMERSHIPS 10 INCRUDENCE 11 INCRUDENCE 1	
Methodology	(DAC) pr - UNDP's for the p - Primary - A repres	inciples used for the assessment Results Based Framework was used for dev programmatic review and secondary stakeholders of the project w	pment's (OECD) Development Assistance Committee eloping KPIs as per the project and used as the basis vere mapped and covered across project locations erent types of stakeholders using various sampling
		Stakeholders	Tools used
	Primary	Children with Intellectual Disability	Focus Group Discussion (FGD),
	Secondary	Families Therapists Social Workers Ummeed Team	Key Informat Interview (KII), Therapy observations, Document verification
Achievement against target (achieved/target)			Illy, services were availed by 168 families from outside
	 concessio The inter Therapy, S to discuss Ummeed that the c 	nal rates ventions included Autism Intervention, Ear special Education, and Speech Intervention. Th each child's case. trained parents and provided actionable ste hild grows in an inclusive environment. In ce school staff, and other stakeholders in thei	advantaged backgrounds and availed services at ly Intervention, Mental Health services, Occupational erapists and doctors employed a team-based approach eps to be implemented at home & schools to ensure ertain cases, the therapists reached out to the child's r life to guide them and ensure growth and support

• 35 therapists (29.2% of total clinical staff) were supported by BANA's FY 2020-2021 grant

Pictures form the field



Therapy rooms, Ummeed centre

Mahila Housing Trust (MHT) | Building Resilient Livelihoods for Vulnerable Women

Project period	Proj	Project location		
April 2021 - Mar	arch 2022 Ranchi and Khunti, Jharkhand and Surat and Vadodara, Gujarat			
	ear CSR grant to MHT was to support skills training enabling resilient livelihoods and market or migrant and tribal women.			
1 [№] ¶* † †	CENDER EQUALITY 8 DECENT WO E COMMANDE Image: Comparison of the command Image: Command Image	RK AND CROWTH 10 INCOMMITTES		
(DAC) prir - UNDP's R for the pr - Primary a - A represe	nciples used for th esults Based Fram ogrammatic review nd secondary stak entative sample v	nework was used for developing KPIs as per the project and used as the basis w eholders of the project were mapped and covered across project locations vas selected across different types of stakeholders using various sampling		
	Stakeholders	Tools used		
Primary	Women Trainees	Focus Group Discussion (FGD),		
Secondary	MHT team	Key Informat Interview (KII),		
	Trainers	MIS validation,		
		Document verification		
 104/100 (100%) women trained in masonry skills – 57 in basic and 47 in advanced 150/150 (100%) women trained in stitching – 75 in basic stitching and 75 in advance orget) 735/630 (116%) women completed Business and Financial Management training Financial literacy, tailoring, and masonry focused training conducted for 989 trib women Continuous placement support provided from MHT Karmika school to 104 women Masonry trainees reported that a formal training program helped the women to r 		rained in stitching – 75 in basic stitching and 75 in advanced batch completed Business and Financial Management training		
	BANA's one yes linkages for for I	BANA's one year CSR grant to Millinkages for for migrant and tribal Inkages for for migrant and tribal Description of the program of the programmatic review Organisation for Economic O (DAC) principles used for th UNDP's Results Based Fram for the programmatic review Primary and secondary stak A representative sample w techniques to base the result Secondary MHT team Trainers Primary and Secondary stak Output the programmatic review International secondary stak A representative sample w techniques to base the result International secondary stak Output the programmatic review International secondary stak International secondary stak Inter		

- Trainees reported expanded ability to take on masonry and stitching projects at home leading to savings, efficient use of resources, and contribution to the household income
- Stitching trainees reported ability to create masks, bags, and blouses after the training. During the interactions conducted by Deloitte, concept understanding was clear and recall value was strong. 20% of trainees surveyed were self-employed or working at boutiques.
- Increase in income through better wages and increased working days:
 - **~3,000 4,000 INR** per month for masonry trainees
 - ***800-1000 INR per month** through sale of items such as masks after stitching course
- **Financial awareness training improved knowledge** of 735 women through concepts of saving, budgeting, maintaining a savings account, and risks of perpetual debt trap
- **Digital business skills improved** by equipping trainees to explore smartphone features (WhatsApp Business, Google Pay, Net Banking, etc.)
- During interactions, women reported that this training has empowered them to participate more proactively in managing their money and expanding their business using digital mediums
- Increase in confidence and interest in learning new concepts were reported by women across courses



Interactions with trainees of stitching and financial literacy courses



Mason training student at worksite

Quest Alliance | Youth Skills and Employment & Adolescent Girls Project

Grant amount	Project period	Project location
INR 3.03 Cr.	April 2021 - March 2022	Pan India
Project overview	To provide empTo provide place	th Skills and Employment project, MyQuest, were as follows: loyability skill training in various ITIs/VTIs across 4 states ement support to trained candidates escent Girls project: Anandshala was to reach out to students through an in-school clubs and Girl Champions
SDG alignment	1 Povery 1 Povery 4 EBUCATION 1 Povery 1 Povery 1 Povery 1 Povery 1 Povery 1 Povery 1 Povery	5 COLUMPY S COMMANNE CARAVIT S C C C C C C C C C C C C C C C C C C C
Methodology	 (DAC) principles used UNDP's Results Base for the programmation Primary and seconda A representative same 	d Framework was used for developing KPIs as per the project and used as the basis

Pictures from the field

		Stakeholders	Tools used		
	Primary	MyQuest:	Focus Group Discussion (FGD),		
		Trainees	Key Informat Interview (KII),		
		Partner institution placement officers	Knowledge, Attitude Practice (KAP) survey,		
		Anandshala:	Document verification		
		Students			
		Teachers			
		Girl champions			
	Secondary	MyQuest team			
		Parents			
		Placement partners			
		Anandshala team			
		Community members			
chievement	MyQuest:				
	MyQuest:	EQQ (80%) students enrolled			
gainst target achieved/target)		500 (89%) students enrolled			
ichieveu/turget)		000 (102%) students trained			
		00 (67%) students placed			
	Anandshala:				
		9,800 (108%) students reached in school			
		160 (132%) out-of-school girls reached			
	• 64/60 (1	.07%) schools reached			
npact created	MyQuest:				
	• 3.120 car	ndidates enrolled across 4 states; 3,058 candid	dates completed employability training		
			I satisfaction with the training process. 92% of th		
		espondents found their mode of training to be			
		-			
	 96% of sample trainees found the training material provided to be helpful. Modules for LifeSkills and Jok Readiness were reported to be most relevant. 				
	• 90% of sample trainees reported downloading the application, while 80% of sample trainees reporte				
	completing all modules. 75% of trainees found the application to be easy to use.				
	 90% of candidates reported their skills were enhanced post the training program. 88% of the sample 				
	candidates felt confident in applying the concepts taught. 88% of the sample candidates felt confident in				
	applying the concepts learnt.				
	• 805 candidates in employment (549 placed in jobs, 169 in self-employment & 87 in apprenticeship). Que				
	Alliance made the conscious choice to only have tie-ups with equal opportunity placement partners an				
	holds meetings with partners to convince them to hire more female candidates.				
	 Average annual income of employed trainees included in the sample study was INR 1.04 lakh. 				
	• 33% increase in household income post training of placed trainees was largely attributable to the skills an				
	employm	ent opportunities provided by the training.			
	Anandshala:				
	• As schools were re-opening post the COVID-19 pandemic during the project period, the focus of th				
	Anandshala program was to ensure that students returned to schools on a regular basis.				
	 10,603 students (50% girls) were reached across 60 schools reached as part of the in-school program 				
			m through 40 youth clubs set up by Girl Champion		
		nmunity members/ parents were reached thr			
		ie sample students reported to be attending s			
			tion helped them understand the importance		
		n . The schools saw an increase in number of s			
			nt activities like school assemblies, bal sansads, e		
	50% UI TI	e students reported feeling more self-confide	she because of the same.		
	- C+	new entreed leading means of differences and the	activities like the morning assembly, extracurricula		

• Students reported being part of different enrichment activities like the morning assembly, extracurricular activities focusing on SEL, health, 21st century skills, etc. It was noted that prior to the intervention,

extracurricular activities were conducted due to lack of a proper structure. Post Anandshala program, these activities were carried out on a regular basis.

- The program held a 2-day workshop for the school principals during sample interactions, the principals reported being given guidance in goal setting, vision building as well as awareness on a range of tools that they can leverage to capture and use school-level data.
- Adolescent Health Day (AHD) check-ups were organised across schools where students received **free health** checkups, medicines, and counselling facilities. 72% of the sample students reported taking part in these check-ups.
- 94% of the girls reported feeling comfortable/ somewhat comfortable in discussing their own sexual and reproductive health. 96% of the sample parents reported on a decrease in number of teen pregnancies.
- 94% of sample parents 'agreed/ somewhat agreed' that child marriages have been reduced in their community as a result of the program.
- Girl Champions held regular sessions with the mothers called 'Mothers' Meet' which have also proven to be helpful in ensuring that the family supports the girls' in achieving their education and employment goals.



Anandshala school students, Deogarh



MyQuest trainees, Trivandrum



Anandshala Youth Club members, Deogarh

Impact assessment of FY 2020-2021 CSR grant

Grant amount	Project period		Project location			
INR 2.058 Cr.	April 2021 - M	1arch 2022 Offline courses offered acros Kanpur in Uttar Pradesh Online courses offered pan I		Bengaluru, Doddaballapur, Koppal in Karnataka and lia		
Project overview	The BANA-supported EnAble India project aimed to bring dignity to Persons with Disability (PwD) through economic independence and build a world where 'Everyone is a Changemaker'. Its objectives were to provide skill development training, upskill disability professionals, provide placement support, and create workplace solutions					
SDG alignment	1 [№] ₽øverty Å¥ÅÅÅ	4 EDUCATION	5 COMER COLLETY S COLLETY S CO			
Methodology	(DAC) pr - UNDP's for the p - Primary - A repres	inciples used Results Base programmatic and seconda sentative sar	for the assessment d Framework was used for develo c review ry stakeholders of the project we	ment's (OECD) Development Assistance Committee oping KPIs as per the project and used as the basis re mapped and covered across project locations ent types of stakeholders using various sampling		
		Stakeholde	rs	Tools used		
	Primary Secondary	Trainees Disability p Parents	rofessionals	Focus Group Discussion (FGD), Key Informat Interview (KII), Knowledge, Attitude Practice (KAP) survey,		
	Secondary			Document verification		
Achievement against target (achieved/target)	 Skill development (VI) 185/180 (102%) candidates enrolled of which 140 had no vision while 45 had partial vision 52/60 (87%) candidates placed Skill Development (Other disabilities) 287/ (144%) candidates enrolled of which 151 were hearing impaired, 113 had physical disabilities and 23 had intellectual development disabilities. 130/80 (163%) trainees placed 					
Impact created	 trained acr 182 candic in previous lakhs. 	ioss General I lates placed p grant cycles	Employability, Rural Livelihood En boost training (148 of whom were); Average annual income of train	impairment, intellectual and locomotor disabilities, nployability and Mission 1000 courses. trained in FY20-21 grant cycle and 34 were trained hed candidates , reported by the NGO, was INR 2.7 cy professionals from 25 organizations across 35		
	 100% of the more confil 51% of the thus increases 65% of the 74% of the in their dai 	ates with vis the sample tradent in speal candidates r asing their in trainees fou sample cand	ual impairment trained in General inees reported enhanced technic king to superiors & peers. reported the EnAble India team us terest in the course. 80% of trair nd the training material provided idates reported feeling confident nal life. 100% of placed candidates	I Employability training cal skills post training. 97% of sample trainees felt sed interactive methods during the online training, nees found trainers to be approachable & helpful. to be helpful and easy to understand. in applying the concepts taught during the training s also felt confident in discussing their disability and		

EnAble India | Livelihoods for Persons with Disability

- 59% of the sample candidates, previously not in employment, were placed by EnAble India or were helped in starting their own business.
- EnAble India held sensitization sessions with different stakeholders at places of employment where PwDs have been placed to foster diversity & inclusion and provide the support required for the placed candidates.
 54% of the candidates reported that there are workplace solutions/ aids or modifications at work that makes it easier for them to work.
- Average annual income of sample employed trainees was INR 2.25 lakhs

Mission 1000

- The OJT period helped the candidates in gaining exposure and experience
- Post life-skill and employability training, the candidates were placed in 6–9-month long internships across BFSI and Mass Media roles. The internship period helped the candidates in gaining industry exposure and experience and they were able to work in a team setting.
- Post internship, all candidates were offered tenured employment by the companies. 21 of the candidates accepted the offer while 2 candidates chose to not pursue employment due to personal reasons. The average annual salary offered was INR 3.8 lakhs.
- EnAble India helped the partner companies in designing an interview structure and hiring process for neurologically disabled candidates which will be used by the company going forward.

Rural Livelihood Employability Training

- ~90% of sample beneficiaries trained under Rural Livelihood Employability Training have started their own business
- Support provided for setting up businesses by facilitating enterprise funding, preparing project proposal, liaison with the Banks, providing capital assets (1 unit of goat and tailoring machine) to all the self-employed candidates
- EnAble India provided 2 years business mentoring support to all the candidates. It includes handholding support, information on available govt subsidy schemes, marketing linkage etc.
- Post the financial literacy program, 100% of the sample beneficiaries have created personal bank accounts, and they are able to make own financial decision by investing their surplus income in their respective business.
- Post the soft skills development training, 80% of sample beneficiaries can communicate confidently without the help of a mediator
- Post training, creation of new business, expansion of existing businesses has helped increased the average monthly income per household from INR 8,000 – 10,000 to INR 18,000 - 20,000, indicates an average 50% increase in income of beneficiaries
- 90% of the sample beneficiaries acknowledged that the awareness imparted to the PwDs have introduced them to the available schemes for their upliftment.

Pictures from the field



Rural employability program, Doddaballapur

General employability program trainees

Grant amount	ant amount Project period Project location						
NR 2.02 Cr	April 2021 - M	March 2022 Maharashtra					
Project overview	income gener	one year CSR grant to Swades Foundation aimed to provide support for revival of livelihoods & dr generating economic activities along with asset creation for sustainable income development in ru ities in Raigad, Maharashtra					
SDG alignment	1 [№] 府 * 帝帝 _帝 帝	2 ZERO HUNGER SSSS		DECENT WORK AND ECONOMIC GROWTH	10 REDUCED INEQUALITIES		
Methodology	 Organisation for Economic Co-operation and Development's (OECD) Development Assistance Committe (DAC) principles used for the assessment UNDP's Results Based Framework was used for developing KPIs as per the project and used as the basis for the programmatic review Primary and secondary stakeholders of the project were mapped and covered across project locations A representative sample was selected across different types of stakeholders using various samplin techniques to base the results of this study 						
		Stakeholders				Tools used	
	Primary	Farmers				Focus Group Discussion (FGD),	
	Secondary	Village Develop		mittees		Key Informat Interview (KII), Infrastructure checklist,	
		Master trainers Community volunteers				Document verification	
	 rearing p Post train farming Program the weig The farm average 100% be 	orogram eholds supported orogram. hing by Swades, t business. beneficiaries ge ht of their goats. her beneficiaries of INR 300/per li neficiaries confir	the benefic merated in reported : i tre sold. rmed Swad	iaries adop come by se selling the es appoint	ted best pra Iling their g goat milk fo	olds supported with (1+5 unit) under th actices which led to increased profitability coats between INR 5000 – 10,000 depend or additional income generation and earr siting their households once every fortnig	r in goat ding or ning ar
	 being available whenever required. Poultry program 38 households supported under the poultry program. Poultry farmers confirmed selling male birds at INF 300-350 per bird and female birds at INR 200-250 per bird. Combining poultry farming with livestock operations like cattle breeding, the beneficiaries were able to 						
	 diversify their income streams and reduce risk. Beneficiaries reported utilizing eggs from the hens bred for self-consumption, thus ensuring their families' regular protein intake and savings of approximately INR 200 per month. 						
				of land su	pported the	rough the Water for Irrigation (drip irri	igatior

Swades Foundation | Rebuilding Rural Livelihoods

- All beneficiaries reported an average of **30%** rise in their income after adopting inter cropping practices on their farm due to Swades' drip irrigation support and training.
- WFI beneficiaries received training from Swades team on effective agriculture practices which they have adopted in their regular farming such as on manure, pest control, filter cleaning and use of drip irrigation.
- Post adoption of drip irrigation, all beneficiaries reported less wastage of water and lower cost incurred by farmers in purchase of water.
- 20% beneficiaries reported that due to drip irrigation, they could save an average ~40% of electricity consumption as compared to the traditional flood method adopted by them previously.

Shed-net nursery

- 2 farmers supported with nursery creation under Shed-net nursery intervention. Beneficiaries confirmed that vegetables which were sold at INR 30/kg before the intervention of the program are now sold between Rs. 60-80/kg post nursey creation.
- Beneficiaries earned an additional income of the range between INR 15,000 50,000 depending on the crop produced. 40% farmer beneficiaries reported that they had recorded lower energy cost due to limited use of fan for cooling off during peak summer period.
- **100%** of the beneficiaries confirmed receiving training from Swades team on farming practices, sowing, fertilizer usage, irrigation, plant protection, and post-harvest management thus increasing their knowledge
- Sample beneficiaries confirmed receiving **exposure visit opportunities** through Swades foundation on organic farming and residue-free production with zero chemical-based inputs

Pictures from the field



Village Development Committee

Shed net nursery program

American India Foundation | Internet Based Livelihoods Rehabilitation (INABLER) program

Grant amount	Project period	Project location			
INR 1 Cr	April 2021 - March 2022	The project was delivered online; the beneficiaries were across India, predominantly from the regions of Delhi NCR and Mumbai			
Project overview	BANA's one year CSR grant to American India Foundation aimed to train 100 Persons with Disabilitie and 200 women in industry-aligned technical & soft skills training. Upon successful completion of the 1- training, placement linkages were facilitated to ensure gainful employment of successful candidates created a marketplace for PwDs to find employment.				
SDG alignment	5 GENDER EQUALITY 5 GENDER 6 DECENT WORK AND 6 DECENT 6 DECENT WORK AND 6 DECENT 6 DECENT				
Methodology	 Organisation for Economic Co-operation and Development's (OECD) Development Assistance Committee (DAC) principles used for the assessment UNDP's Results Based Framework was used for developing KPIs as per the project and used as the basis for the programmatic review Primary and secondary stakeholders of the project were mapped and covered across project locations 				

	Stakeholders		Tools used		
	Primary	Trainees	Focus Group Discussion (FGD),		
	Secondary	AIF team	Key Informat Interview (KII),		
	-	Trainers	Project MIS verification,		
		Counsellors	Call Validation,		
		Employers	Survey,		
			Document verification		
against target achieved/target)- as reported by AIF	• 325/180	(203%) learners graduated (181%) trainees received emplo	· · ·		
	 AIF provided online skill training in 5 courses. 115 modules created on LMS for PwDs and women learners Modules covered theory, practical, soft skills, and life skills across courses. Orientation week consisted of English Language and Financial Literacy test, Counselling sessions, one-on-one interaction sessions, and Demo Classes Students were offered five courses: Domestic Data Entry Operator, Retail Sales Associate, Job Readiness Training, Customer Relationship Manager, and Banking Correspondence and Banking Facilitator AIF developed a Learning Management System (LMS) for the course duration where live classes and assignments were available in 58 languages. All video content also included sign language to aid the hearing-impaired trainees. 610 individuals were reported as trained of which 169 were PWDs and 434 non- PwDs Female learners. 325 trainees supported with employment opportunities. The average salary of sample trainees was reported to be INR 14,000 per month. 2 employer engagement workshops were conducted for 13 organizations, majorly in Delhi NCR. Deloitte conducted a survey where 70% of the beneficiaries interacted with reported to have completed training and rated quality of training as good. 40% of the surveyed beneficiaries confirmed receiving employment opportunities through AIF. AIF conducted in-person and virtual sensitization workshops for prospective employers to explain the types of disabilities (RPwD) Act, etc. It included roleplay activities to help individuals understand how they can help their PwD colleagues in the workplace. AIF coreated an E-Marketplace platform for employers and job seekers to interact. It is a unique initiative with the potential to enhance job opportunities for PwD job seekers and encourage more inclusive workplaces. 				

Pictures from the field



Trainees on LMS portal

Grant amount	Project period	Project location				
INR 1.1 Cr	April 2021 - M	March 2022 Delhi				
Project overview	regular work The objective 1. Holistic dev 2. Provision o	year CSR grant to Muskaan aimed to provide vocational and life skills training and support with c opportunities to adults with Intellectual and Developmental Disabilities (IDD). e of the program was as follow: evelopment through vocational and life-skills training of job opportunities d support beyond training & placements				
SDG alignment	17 PARTNERSHIPS 8 DECENT WORK AND 10 DEDUCED Image: Company Com					
Methodology	(DAC) pr - UNDP's for the p - Primary - A repres	inciples used for the assessment Results Based Framework was used for develo rogrammatic review and secondary stakeholders of the project we	ment's (OECD) Development Assistance Committee oping KPIs as per the project and used as the basis ere mapped and covered across project locations ent types of stakeholders using various sampling			
		Stakeholders	Tools used			
	Primary Secondary	Adults with Intellectual and Developme Disability (IDD) Muskaan team Instructors Families	Ent Focus Group Discussion (FGD), Key Informat Interview (KII), Session observations, Document verification			
Project achievement	• 99 adults	adults trained with IDD supported with employment y engagement & counselling sessions conduct	ted			
Impact created	 Pre-voca adult wit physical 116 of th During th created : Virtual o Employn o Muskaar abilities. other's e sessions Muskaar the gove Muskaar 	Ational and life-skills (PV&LS) training was pro- th IDD. This training prepared them to get into- fitness and health. The 121 students completed their pre-vocation the pandemic, a pool of digital learning resource and hosted on the digital resource library for I outings and DIY (Do it Yourself) activities at hor ment support provided to 99 adults with IDD 53 trained adults were placed at Muskaan's ranging between INR 200-4,000 per month 42 students were employed in mainstream Hotels, Corporates' Café, Fast Food outlets) roles). These students were earning an aver. 4 trained adults were self-employed in smal held parent training programs that introduced Various platforms were also created by Muse experienced as well as draw strength from the p were conducted in the project year. In has provided support in obtaining disability of ernment schemes to the project beneficiaries. In conducted a research study on families' near	me were some of the other pandemic initiatives. Support Work Centre receiving an average stipend in employment in Food and Beverage Services (in), Petrol Pumps, or corporate offices (in Data Entry rage salary of INR 15,000 per month. Il shops or working as caregivers. ed ways of facilitating fuller development of various skaan for parents to connect and learn from each peer group. 108 family engagement and counselling certificate, legal guardianship, and other benefits of			

Muskaan-PAEPID| Muskaan's Adult Training and Employment Program

methods of maintaining their mental well-being. As part of their **advocacy initiative**, Muskaan plans to share the findings as suggestions for the government to incorporate in policy discussions.

Pictures from the field





Candle Unit, Muskaan Centre

Masala Unit, Muskaan Centre

Grant amount	Project period	l	Project location		
INR 3 Cr	April 2021 - M	Narch 2022 Thane and Navi Mumbai			
Project overview	BANA's one year CSR grant to Shelter Associates aimed to build toilets at the household level for 1,500 families 1,000 in Thane and 500 in Navi Mumbai.				
SDG alignment	3 GOOD HEALTH AND WELL-BEING	5 GENDER EQUALITY	C REDUCED C RECOVERD C CLEAN WATER AND SAMITATION C CLEAN WATER C CLEAN C		
Methodology	(DAC) pr - UNDP's the prog - Primary - A repres	inciples used fo Results Based F rammatic revie and secondary sentative samp les to base the	or the assessment ramework was used for developin w stakeholders of the project were r	ent's (OECD) Development Assistance Committee ng KPIs as per the project and used as the basis for mapped and covered across project locations It types of stakeholders using various sampling	
		Stakeholders		Tools used	
	Primary Secondary	Toilet benefic Adolescent gi Shelter Associ Local volunted Urban local bo	rls iates team ers	Focus Group Discussion (FGD), Key Informat Interview (KII), Knowledge, Attitude Practice (KAP) survey, Infrastructure checklist, Document verification	
Achievement against target (achieved/target)	• 1,682/1,5	500 (112%) hou	vidual toilet constructions facilitat isehold factsheets created hed through Behaviour Change Co		
Impact created	created Toilet co Support The sam 100% of	for toilet constr nstruction towards 1,710 [.] ple average hou sample houseł	ruction. toilets construction – 410 i n Navi I usehold contribution for toilet con holds reported having possession	addresses and 1,682 household factsheets were Mumbai and 1,300 in Thane Instruction was reported to be INR 21,546 of latrines and usage of toilets post construction and 98% were connected to closed drains.	

Shelter Associates | One Home, One Toilet

- Shelter Associates customized toilets to fit the special needs of the beneficiaries; **10% of the sample** households covered were provided with sitting-style flush toilets.
- Beneficiaries reported an average increase in household savings of around **INR 4,000** per year after building toilets due to a reduction in medical expenses.
- The construction of Individual Household Latrine (IHHL) encouraged families to undertake major bathroom/ house renovations.
- Shelter Associates pursued advocacy with local bodies to ensure water connection and drainage lines to the supported households

BCC sessions

- 2,131 beneficiaries were reached through BCC sessions: 839 through COVID-19 awareness sessions
- The Shelter Associates team conducted activities such as WASH snakes and ladders, street plays, puppet shows, and handwash activities to mobilize beneficiaries and build awareness for the need of household toilets.
- **100%** of the sample beneficiaries reported to refraining from defecating in the open.

Pictures from the field

87% of sample beneficiaries practiced hand washing before eating; 95% after eating; 93% after defecation.
 81% of sample beneficiaries used soap and water for washing their hands



Household toilet

Children engaged in BCC session

CSMVS | Children's Museum

Grant amount	Project period	Project location
INR 3.12 Cr	April 2021 - March 2022	Mumbai
Project overview	among the children throug	t to CSMVS aimed to encourage learning and interest in art, history, and culture h the Children's Museum wing of CSMVS- which caters to a target age-group of 2- the Centenary Celebrations- the Museum celebrated its 100th year in 2022 with y documentation, etc.
SDG alignment	4 CUALITY EQUCATION 17 PARTNERSHIPS FOR THE GOALS	
Methodology	 (DAC) principles used UNDP's Results Based for the programmatic 	Framework was used for developing KPIs as per the project and used as the basis

		sentative sample was selected across differen ues to base the results of this study					
		Stakeholders	Tools used				
	Primary	Children's Museum visitors Students from school and NGO partnerships	Focus Group Discussion (FGD), Key Informat Interview (KII),				
	Secondary	Children's Museum team Educators School and NGO coordinators	Online session observation, Document verification				
Project achievement	Collabora	1 children reached through museum exhibitions and activities rated with 42 cultural organizations ed with 54 schools and NGOs					
Impact created	 through nature-t organiza Customi to their partners The Blei curricult and hist Providea sessions during t 100% of courier of refreshr Encoura young a. The Chill on histo Encoura and crea Digital course of the cours	ed cultural awareness and education of 3,27,341 the study of art, culture, and history. Some hemed exhibitions, the Science Film Festival, or ations. zed experiences designed by the team's Educate age group, topic of interest, and any specia ships have been fostered, reaching a total of 9,44 nded Learning Programme (BLP) was offered to um learning by inviting schools and NGOs to col ory to school the syllabus through the Museum of d accessibility to all economic backgrounds and were held free of cost and attention was give he Virtual Storytelling Festival, ISL (Indian Sign La the school and NGO SPOCs interacted with ment required material like notebooks, charts, colour p ments were provided for the students. ged learning through interactive sessions and p ge through 184 workshops and live classes and s dren's Museum's collaboration with Enguru- a le ry and culture for children (4,000 attendees of ti ged creative expression and growth for students individuals. The Children's Museum leverage is, which is free and accessible to a wider audier th year of the museum was celebrated through i CSMVS documentary film Publication of a miniature painting collection Curation of an exhibition focusing on women a	activities include performance-style workshops etc. undertaken through collaborations with 4 ors post discussions with organizations accordin I needs support required. 54 school and NGG 56 students. provide an interdisciplinary approach to school laborate with Educators to bring elements of ar collections. to those with special needs. All school and NGG en to special needs requirements. For example anguage) interpretation was made available. tioned that prior to online sessions, CSMVS woul bencils, etc. During offline sessions, materials an provided a platform for creative expression at essions which hosted 1,16,199 participants. earning app entailed collaborative online course he Enguru X CSMVS online courses) s by providing a platform to showcase their talent ad submissions to exhibitions (10,882 participants agram, Facebook, Twitter, and YouTube reache d live streaming their sessions on social medi- nce. the following activities supported by BANA:				
	 Publication of 4 books Installation of conservation-grade lighting to the first-floor galleries 						
	0	Pictures from the field					

Offline workshops at the museum

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